

WPP

Trading Statement for Third Quarter 2015

London



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EFFIE AWARDS 2012–2015
MOST EFFECTIVE HOLDING COMPANY

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Highlights

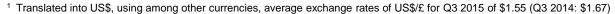
- Revenue growth of 5.9%, with like-for-like growth of 4.6%, 3.3% growth from acquisitions and -2.0% from currency.
- Net sales growth of 4.2%, with like-for-like growth of 3.3%, 2.8% growth from acquisitions and -1.9% from currency.
- Reported 9 month headline operating profit margin up 0.3 margin points and up 0.5 margin points in constant currency.
- Constant currency revenue and net sales growth in all regions and business sectors.
- Net new business of \$3.057bn in Third Quarter resulting in the number one position in all net new business tables.



Third Quarter 2015

Summary – Revenue and Net Sales Growth

	Reve	enue	Net Sales		
% Growth	Q3	YTD	Q3	YTD	
Like-for-like	4.6	4.8	3.3	2.6	
Acquisitions	3.3	2.1	2.8	2.6	
Constant currency	7.9	6.9	6.1	5.2	
Foreign exchange	-2.0	-0.4	-1.9	-0.3	
Reportable sterling	5.9	6.5	4.2	4.9	
Reportable US dollars ¹	-1.6	-2.3	-3.2	-3.7	
Reportable euros ²	17.0	18.9	15.1	17.1	
Reportable yen ³	15.4	14.9	13.5	13.1	



² Translated into Euros, using among other currencies, average exchange rates of €/£ for Q3 2015 of €1.39 (Q3 2014: €1.26)



³ Translated into Yen, using among other currencies, average exchange rates of ¥/£ for Q3 2015 of ¥189 (Q3 2014: ¥174)



Third Quarter 2015

Revenue and Net Sales by Sector: Third Quarter

		Revenue ¹ Net Sales ¹						ales¹	
	_		% Change			% Change			
	2015 £m	Reported	Constant Currency	Like-for- like ²	2	2015 £m	Reported	Constant Currency	Like-for- like ²
Advertising, Media Investment Management	1,311	8.0	10.5	7.2	1	,092	2.6	5.2	3.7
Data Investment Management	584	-0.8	3.8	-1.0		429	1.2	5.8	0.0
Public Relations & Public Affairs	229	6.5	5.4	4.1		225	6.2	5.2	4.5
Branding & Identity, Healthcare and Specialist Communications	803	7.5	7.6	5.1		772	7.7	7.8	4.3
Total	2,927	5.9	7.9	4.6	2	,518	4.2	6.1	3.3

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Disclosure of revenue and net sales figures necessary to more accurately show underlying trends, given the significant increase in both on-line media buying as principal, together with pass-through costs for data investment management

² Digital revenue grew by 9.5% and Digital net sales by 7.5%



Third Quarter 2015

Revenue and Net Sales by Sector: Year to Date

		Revenue ¹				Net Sales ¹			
			% Change			% Change			
	2015 £m	Reported	Constant Currency	Like-for- like ²	1	2015 £m	Reported	Constant Currency	Like-for- like ²
Advertising, Media Investment Management	3,950	9.6	10.3	8.5	3	3,313	4.1	5.1	3.4
Data Investment Management	1,758	-0.4	2.6	-0.8	1	,286	1.5	4.4	0.0
Public Relations & Public Affairs	687	5.7	3.4	2.2		675	5.2	3.0	2.5
Branding & Identity, Healthcare and Specialist Communications	2,371	7.2	5.9	4.0	2	2,285	7.9	6.5	3.1
Total	8,766	6.5	6.9	4.8	7	',559	4.9	5.2	2.6

WPP

Disclosure of revenue and net sales figures necessary to more accurately show underlying trends, given the significant increase in both on-line media buying as principal, together with pass-through costs for data investment management

² Digital revenue grew by 6.9% and Digital net sales by 5.3%



Advertising, Media Investment Management

- Strongest like-for-like revenue growth 7.2% and net sales growth 3.7%.
- Advertising remains tougher in mature markets. Ogilvy was up in UK, Western
 Continental Europe and Eastern Europe. J. Walter Thompson Company performed well
 in Asia Pacific and Latin America. Grey was up in North America.
- Media investment management remains strong with like-for-like revenue and net sales up double-digit, and even stronger net sales growth in North America, Western Continental Europe, Eastern Europe and Africa.
- Advertising acquisitions of Jüssi (on-line performance agency) in Brazil, nudeJEH (advertising and digital agency) in Thailand and Webling (digital agency) in Australia.





Data Investment Management

- Data investment management constant currency net sales up 5.8%, like-for-like flat.
- Net sales growth in North America, Western Continental Europe and Eastern Europe.
- Kantar Media, Kantar Retail, Kantar Worldpanel and Kantar Indian Market Research Bureau performed strongly.
- Acquisition of BIScience (data analytics) in Israel and USA.



Public Relations and Public Affairs

- Public relations and public affairs like-for-like revenue up 4.1%, strongest sector like-for-like net sales growth of 4.5%.
- All regions grew revenue and net sales, with UK and Latin America up double-digit and strong growth in Asia Pacific. Also strong performance from Cohn & Wolfe, Finsbury in UK, Hering Schuppener in Germany and Ogilvy Government Relations in USA.
- Particularly strong growth in social media content development in USA through SJR.
- Acquisitions of Ideal Group in Brazil, Nicole Weber Communications in Germany and Six Degrees PR in India.



Branding and Identity, Healthcare and Specialist Communications

- Constant currency revenue up 7.6% and net sales up 7.8%, with like-for-like revenue growth 5.1% and net sales growth 4.3%.
- Growth in the Group's direct, digital and interactive and healthcare businesses, but branding and identity more challenged. Specialist communications grew above the Group average.
- Acquisition of OptimizeRx (e-distribution of healthcare sample vouchers) in USA.



Direct, Digital and Interactive

- For the first nine months of 2015, direct, digital and interactive revenues were \$5.2bn or over 37% of total revenue (2014: \$4.7bn and 36% respectively), up 9.8% in constant currency and up 6.9% like-for-like.
- The number of people working in the Group in this sub-sector is almost 40,000 or 31% of headcount.
- Acquisition of ABS Creative (digital marketing communications agency) in Belgium.



Third Quarter 2015

Revenue and Net Sales by Region: Third Quarter

		Reve	nue¹			Net Sales ¹			
			% Change			% Change			
	2015 £m	Reported	Constant Currency	Like-for- like		2015 £m	Reported	Constant Currency	Like-for- like
North America	1,091	15.4	8.2	6.8		948	11.8	5.0	3.7
UK	435	7.6	7.6	1.1		370	7.1	7.1	2.2
Western Continental Europe	552	-4.0	6.2	6.1		453	-5.4	4.5	4.6
Asia Pacific, Latin America, Africa & Middle East and Central & Eastern Europe	849	1.1	8.8	2.9		747	0.3	8.0	2.4
Total	2,927	5.9	7.9	4.6	2	,518	4.2	6.1	3.3



¹ Disclosure of revenue and net sales figures necessary to more accurately show underlying trends, given the significant increase in both on-line media buying as principal, together with pass-through costs for data investment management



Third Quarter 2015

Revenue and Net Sales by Region: Year to Date

		Reve	nue¹			Net Sales ¹			
			% Change			% Change			
	2015 £m	Reported	Constant Currency	Like-for- like	201: £n		Constant Currency	Like-for- like	
North America	3,255	15.3	6.7	6.2	2,82	5 11.9	3.6	3.1	
UK	1,295	9.0	9.0	4.5	1,09	3 8.1	8.1	2.6	
Western Continental Europe	1,695	-6.8	3.9	4.5	1,41	8 -7.4	3.1	2.3	
Asia Pacific, Latin America, Africa & Middle East and Central & Eastern Europe	2,521	4.9	8.3	3.4	2,22	3 3.8	7.3	2.3	
Total	8,766	6.5	6.9	4.8	7,55	9 4.9	5.2	2.6	



¹ Disclosure of revenue and net sales figures necessary to more accurately show underlying trends, given the significant increase in both on-line media buying as principal, together with pass-through costs for data investment management



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WPP Two Year Cumulative Like-for-Like Growth¹ - Consistent Performance

%	Reve	enue	Net Sales				
	1 Year	2 Year	1 Year	2 Year			
Q1 2014	7.0	9.1	3.8	5.7			
Q2 2014	10.2	12.9	4.4	7.2			
Q3 2014	7.6	12.6	3.0	7.3			
Q4 2014	7.8	12.0	2.1	6.4			
Q1 2015	5.2	12.2	2.5	6.3			
Q2 2015	4.5	14.7	2.1	6.5			
Q3 2015	4.6	12.2	3.3	6.3			



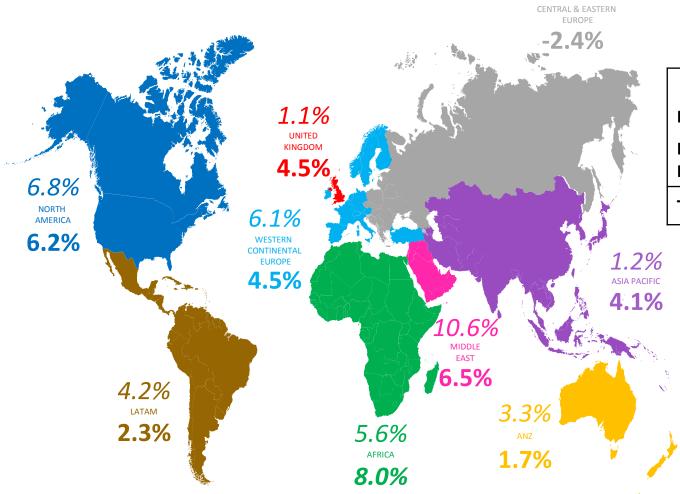
¹ Two year trend is total growth for the named quarter and same quarter one year earlier



Third Quarter 2015

Revenue Growth¹ by Region

Q3 % REGION YTD %



	Q3	YTD
Mature Markets	5.4%	5.4%
Fast Growth Markets	2.9%	3.4%
Total	4.6%	4.8%

3.0%

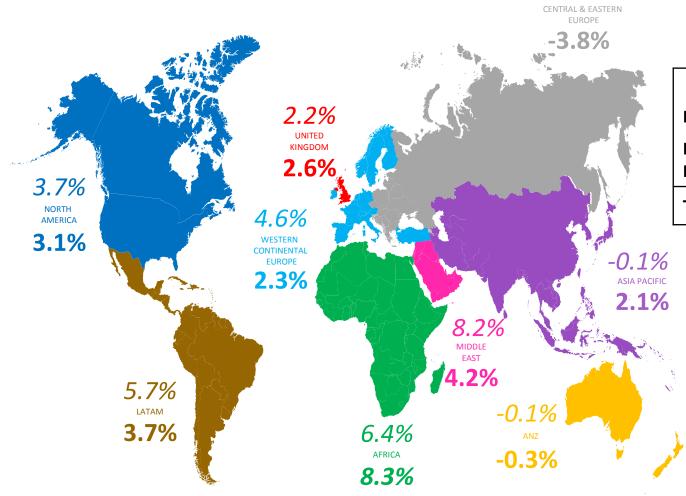
 WPP



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Net Sales Growth¹ by Region

Q3 % REGION YTD %



	Q3	YTD
Mature Markets	3.6%	2.8%
Fast Growth Markets	2.4%	2.3%
Total	3.3%	2.6%

4.3%



Third Quarter 2015

Top 6 Markets - YTD Over 67%¹ of Revenue and Net Sales, YTD Like-For-Like Revenue Growth of 5.0%¹ and Net Sales Growth of 2.6%¹

			YTD Including as	sociates:		
Revenue	\$4.9bn	\$2.4bn	\$1.1bn	\$0.9bn	\$0.6bn	\$0.5 bn
People '000 ²	25	17	15	7	4	5













	USA UK		Greater	Greater China ^{4,5} Germany			ANZ		France			
	Revenue	Net Sales	Revenue	Net Sales	Revenue	Net Sales	Revenue	Net Sales	Revenue	Net Sales	Revenue	Net Sales
2015 YTD ³	6.2%	3.3%	4.5%	2.6%	1.2%	0.3%	9.2%	4.5%	1.7%	-0.3%	0.0%	-0.4%
2014 FY ³	9.9%	3.1%	12.9%	4.8%	7.9%	4.0%	5.2%	3.3%	3.2%	0.0%	-0.4%	-0.7%
2013 FY ³	2.9%	2.9%	4.8%	6.8%	4.0%	3.5%	3.3%	-0.3%	4.4%	4.6%	-2.6%	-2.2%



¹ % excluding associates

² Closing headcount at 30 September 2015

³ Like-for-like growth vs. prior year, excluding associates

⁴ Includes Hong Kong & Taiwan





BRICs Markets - YTD Over 12%¹ of Revenue and Net Sales, YTD Like-For-Like Revenue Growth of 2.6%¹ and Net Sales Growth of 1.2%¹

YTD Including associates:								
Revenue	\$1.1bn	\$0.4bn	\$0.4bn	\$0.1bn				
WPP Rank⁵	#3	#8	#10	#21				
People '000 ²	15	6	14	2				









	Greater China ⁴		Brazil		In	dia	Russia		
	Revenue	Net Sales	Revenue	Net Sales	Revenue	Net Sales	Revenue	Net Sales	
2015 YTD ³	1.2%	0.3%	-1.5%	-0.6%	17.1%	10.2%	-6.5%	-6.2%	
2014 FY ³	7.9%	4.0%	-0.5%	0.7%	25.4%	10.4%	6.1%	7.5%	
2013 FY ³	4.0%	3.5%	8.5%	7.8%	4.6%	6.2%	7.9%	5.5%	



¹ % excluding associates

² Closing headcount at 30 September 2015

³ Like-for-like growth vs. prior year, excluding associates

⁴ Includes Hong Kong & Taiwan



Growth by Region

- Western Continental Europe constant currency net sales growth 4.5%, region with strongest like-for-like growth 4.6%, compared to 1.2% in first half. Austria, Belgium, Germany and Spain strong, Greece and Switzerland more difficult.
- North America constant currency net sales growth 5.0% and like-for-like growth 3.7%, stronger than the first half. Advertising and media investment management, direct, digital and interactive and healthcare performed well.
- Asia Pacific, Latin America, Africa & the Middle East and Central & Eastern Europe, region with strongest constant currency net sales growth 8.0%. Like-for-like growth 2.4% stronger than first half.
- UK region with second strongest constant currency net sales growth 7.1% and like-for-like growth 2.2%. Advertising and media investment management, public relations and public affairs, and direct, digital and interactive performed strongly.



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Revenue Growth by Country

Revenue Growth ¹	Countries
>20%	Argentina
10% to 20%	Germany, Mexico
5% to 10%	Belgium, India, Netherlands, Russia, South Africa, Spain, Turkey, USA
Below 5%	Australia, Brazil, Canada, Greater China ² , Mainland China, Denmark, France, Italy, Japan, Poland, Singapore, South Korea, Sweden, Thailand, UK



¹ Like-for-like growth

² Includes Hong Kong and Taiwan



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Revenue Growth by Category

Revenue Growth ¹	Categories
More than 10%	Media & Entertainment
5% to 10%	Food
	Automotive, Computers, Drinks, Electronics, Financial Services,
Less than 5%	Government, Oil, Personal Care & Drugs, Retail, Telecommunications,
	Travel & Airline



Effects of Currency

- Currency movements accounted for a 2.0% decrease in reported revenue and 1.9% in net sales, reflecting the overall strength of £ sterling against most currencies, partially offset by weakness against US\$.
- Sterling stronger or (weaker) as follows:

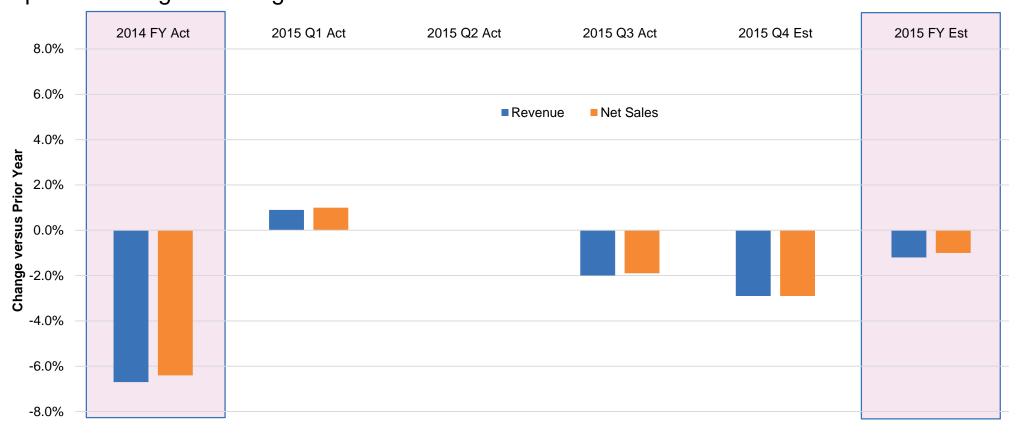
	Q3 2015	Q3 2014	Sterling Stronger/(Weaker)
US\$	1.55	1.67	-7%
€	1.39	1.26	10%
¥	189	174	9%
Chinese Renminbi	9.8	10.3	-5%
Brazilian Real	5.49	3.80	44%
Australian \$	2.14	1.80	19%
Canadian \$	2.03	1.82	12%
Indian Rupee	101	101	-
Singapore \$	2.16	2.09	3%
Russian Rouble	98.0	60.6	62%
South African Rand	20.1	18.0	12%



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Third Quarter 2015

Impact of Foreign Exchange¹



 2015 full year impact if rates remain at current levels projected to be -1% to -2% on both revenue and net sales.







Trade Estimates of Major New Business Wins

Incumbent	Account	Office	Billings(\$m)
PUB	General Mills	USA	866
PUB	GSK Consumer Healthcare	Global	549
IPG	US Navy	USA	400 ¹
IPG	Tesco	UK	192
IND/OMC	Emirates	Global	160
OMC	Procter & Gamble	Global	134
IND	booking.com	Global	96
Various	Suntory	Global	82
PUB	Kellogg's	Global	80
RKCR/Y&R	Vodafone	UK	80
	PUB PUB IPG IPG IND/OMC OMC IND Various PUB	PUB General Mills PUB GSK Consumer Healthcare IPG US Navy IPG Tesco IND/OMC Emirates OMC Procter & Gamble IND booking.com Various Suntory PUB Kellogg's	PUB General Mills USA PUB GSK Consumer Healthcare Global IPG US Navy USA IPG Tesco UK IND/OMC Emirates Global OMC Procter & Gamble Global IND booking.com Global Various Suntory Global PUB Kellogg's Global







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Trade Estimates of Major New Business Wins

WPP Agency	Incumbent	Account	Office	Billings(\$m)
MediaCom	IPG	Coca-Cola	Japan	70
JWT	OMC	Treasury Wine Estates	Global	70
JWT	None	Egypt Tourism	Egypt	68
GroupM	IND	Airtel	India	64
The&Partnership	None	Samsung	Global	60
JWT	N/A	askme.com	India	56
Team WPP	None	Pandora Jewellery	Global	55
JWT	PUB	Mondelez	Europe	51
MEC	PUB	DHL	Global	50
Ogilvy, Sra Rushmore, Santo	IND/IPG	Coca-Cola	Global	50
Mindshare	MediaCom	Insurance Australia Group	Australia	50
MediaCom	IND	Future Group	India	45
MediaCom	PUB	Bank of China	China	40
Grey	IND	Motorola	Global	40
JWT	PUB/Various	KPMG	Global	30
MediaCom	IPG	Subway	Asia Pacific	30



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Trade Estimates of Major New Business Losses

WPP Agency	Winning Agency	Account	Office	Billings(\$m)
Maxus	OMC	SC Johnson	Global	409
Y&R	In House	Land Rover	Global	300
MEC	PUB	citibank	Global	144
m/SIX	PUB	Carphone Warehouse	UK	135
JWT/Mindshare	OMC/IPG	Royal Caribbean	UK/N. America	133
Cavalry	IND/Unassigned	MillerCoors	USA	120
JWT	IPG	Vonage	USA	82
Mindshare	IPG	Bacardi	Global	82
RKCR/Y&R	Grey	Vodafone	UK	80
Mindshare	IPG	Maxis Berhad	Australia	72
RKCR/Y&R	OMC	Lloyds Bank	UK	69
Y&R	IPG	BMO Harris	N. America	65
OgilvyOne	PUB	British Airways	Global	54
MediaCom	HAV	Electronic Arts	Global	52
MediaCom	MDC	American Legacy	USA	50
MediaCom	Mindshare	Insurance Australia Group	Australia	50
MediaCom	PUB	Etihad	Global	46
MEC	PUB	Singapore Airlines	Global	40







Internal Estimates of Net New Business Wins – Third Quarter

(\$m)	Creative	Media	Total
Advertising	403	2,039	2,442
Other Businesses	615	-	615
2015	1,018	2,039	3,057

Number one position in all net new business league tables





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Trade Estimates of Major New Business Wins/Losses Since 1 October

	WPP Agency	Incumbent	Acco	unt	Office	Billings(\$m)	
WINS	MEC	MDC	MetLif	e	USA	100	
VVIIVO	Mindshare	PUB	General Mills		Europe, Asia Pacific	75	
	WPP Agency	Winning Ag	ency	Account	Office	Billings(\$m)	
LOSS	MEC/Shared	PUB		Taco Bell	Global	300	

[▲]Part of media tsunami



Cash Flow and Net Debt

- Average net debt for September YTD up £403m to £3.436bn, compared to £3.033bn in 2014, at 2015 exchange rates.
- Net acquisitions (including earnouts) for September YTD of £559m (2014 £341m) and share buy-backs of £588m (2014 - £499m).
- Net debt at 30 September up £718m to £4.147bn, compared to £3.429bn last year, at 2015 exchange rates, reflecting incremental spend over on share buy-backs and acquisitions more than offsetting working capital improvements.
- Average net debt to Headline EBITDA, for 12 months to 30 September, remains near the mid point of our target range of 1.5x - 2.0x.





Acquisitions and Investments – Year to Date

Fast Growth Markets

AppNexus (USA)1,2

ActionX (USA)

Bruin Sports Capital (USA)3

ABS CREATIVE (BELGIUM)

Chemistry Media (New Zealand)

ComScore (USA)2

ECommera (USA)^{1,2}

FlowNetwork (Sweden)2

FullScreen (USA)^{1,2}

Greenhouse (Netherlands)

IDG CHINA III (USA)2

Medialets (USA)

OPTIMIZERX3 (USA)

Poster Conseil (France)

3ree (Singapore)

IDEAL GROUP (BRAZIL)

Ogilvy Healthcare (Australia)1

SIX DEGREES PR (INDIA)

Smollan (S. Africa) 1,3

WEBLING (AUSTRALIA)

BISCIENCE (ISRAEL, USA)3

CBC II (China)1,2

DIRECTCOMM (TURKEY)

JÜSSI (BRAZIL)

NUDEJEH (THAILAND)

Phantasia (Peru)

Wanda (Turkey)2

Quantitative & **Digital**

RAPID MEDIA (AUSTRALIA)¹

Refinery29 (USA)2

Rentrak (USA)1,2

RSK (Germany)

Two Circles(UK)

TechEdge (Denmark)¹

Advertising

Hirschen Group (Germany)³

Branding & Identity

SET Creative (USA)

Healthcare

PARx (USA)

Public Relations & Public Affairs

NICOLE WEBER (GERMANY)

TRUFFLE PIG (USA)³

¹ Step-ups in investments, associates and subsidiaries' equity

² Investments

³ Associate



Uses of Free Cash Flow

Category	Target	Sept YTD 2015	Sept YTD 2014	FY 2014
Acquisitions ¹	£300-£400m²	£559m³	£341m	£461m
Share buy-backs:	n/a	£588m ⁴	£499m	£511m
% of issued share capital	2%-3%	3.0%	3.0%	3.0%
Dividend increase	n/a	36.9%	10%	12%
Pay-out ratio	50%	n/a	n/a	45%

¹ Acquisitions are initial payments, net of cash acquired and disposal proceeds, and include other investments and associates

² Excluding larger-sized acquisitions like IBOPE and comScore which totalled £355m

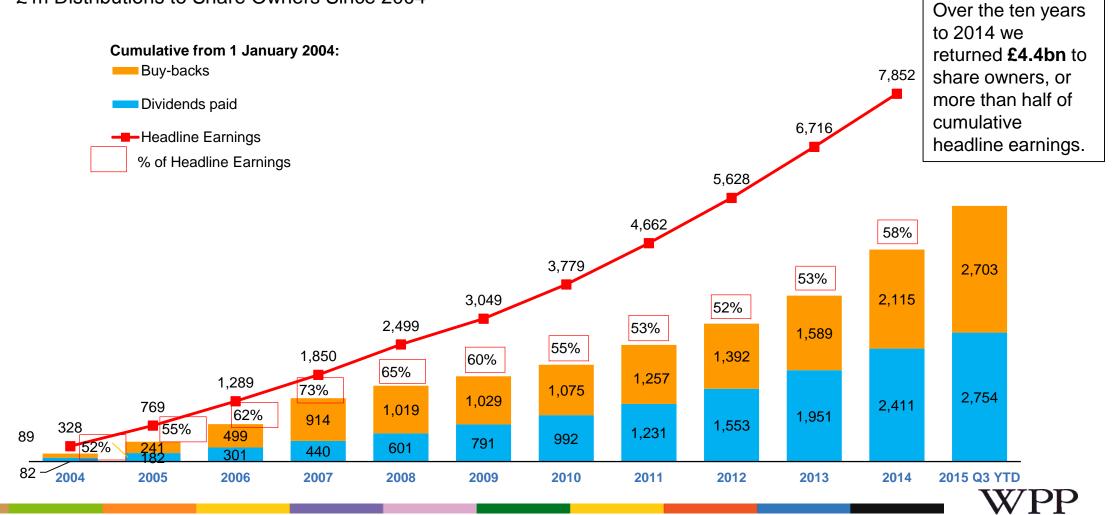
³ After offsetting proceeds of £33m from sale of interest in eRewards, excluding IBOPE and comScore acquisitions were £204m

^{4 39.6} million shares at a cost of £588m and an average price of £14.84 per share





Using Free Cash Flow to Enhance Share Owner Value £'m Distributions to Share Owners Since 2004





Market Environment

Macro

- 2015 forecast nominal GDP growth below 2014 with forecast for 2016 higher.
- Stock market correction driven by concerns on China and other faster growth markets slowdown.
- Continued recovery in USA (patchy) and UK, growing recovery in Eurozone, mature markets improving.
- Greece crisis recedes but unsolved debt and refinancing issues remain which may re-emerge.
- Strong growth continues in India and some smaller fast growth markets (eg Philippines, Vietnam and Mexico).
- Budget management still key for USA and UK, growing concerns about impact of imminent interest rate rises.
- Pressure on traditional media from changes in viewing habits and in new media from concerns on viewability, value and validation.
- Geopolitical concerns heightened as tensions escalate in Syria, Iraq, Libya and Turkey, with Russia sanctions and Brexit still issues.
- Opportunities in Cuba, Egypt and Iran (lifting of sanctions permitting) now real.

Micro

- Clients focussed on application of technology, use of data and content and following consumers changed habits in new media.
- Client concentration on reviewing media strategy surge of pitches with several significant ones still undecided.
- Landscape of digital media changing as comScore and Rentrak merge and "adblocking" and "bots" add to complexity.
- Clients still focussed on opportunities in faster growth markets despite volatility.
- Client investment in capacity and brands in fast growth markets and brands in mature markets to maintain or grow share.
- Efficiency and effectiveness still key with client pressure on pricing, payment terms and contractual issues. Pressure for continuous improvement.
- Development of cost-based consolidation models in FMCG (eg ABI/SAB) and Pharma at one end of spectrum and digital disrupters at other with activist investors in the middle.

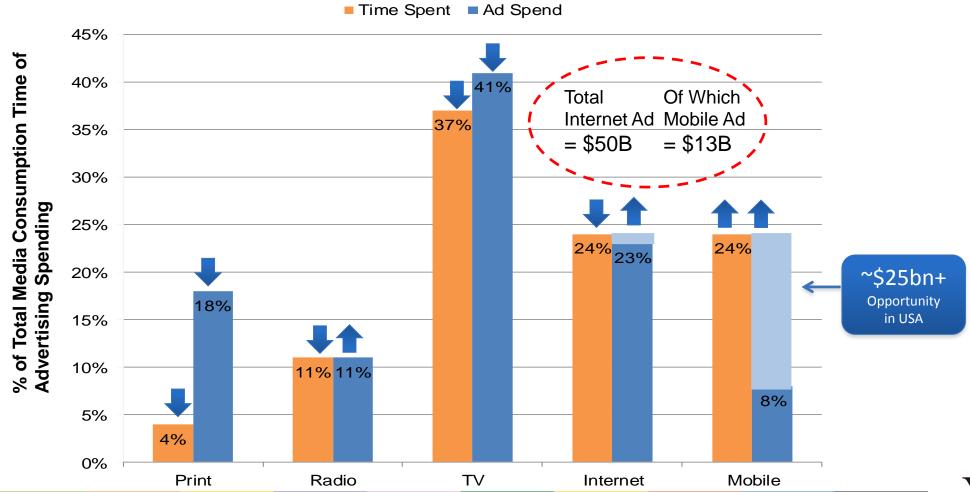




Third Quarter 2015

Media Time Spent vs. Ad Spend Not Aligned

% of Time Spent in Media vs. % of Advertising Spending, USA, 2014



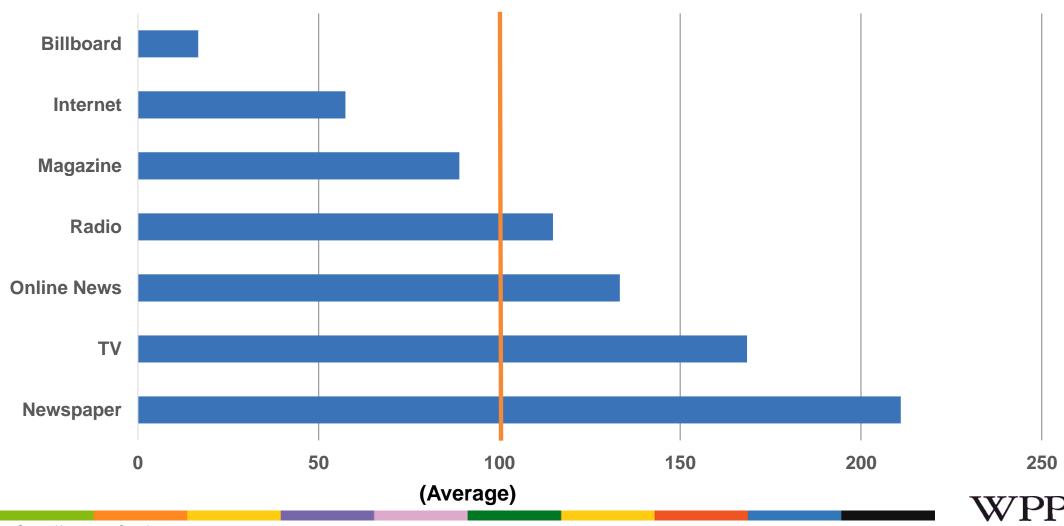
Source: (KPCB 2015) Advertising spend based on IAB data for full year 2014. Print includes newspaper and magazine. ~\$25bn+ opportunity calculated assuming Mobile ad spend share equal its respective time spent share. Time spent share data based on eMarketer 4/14 (adjusted to exclude outdoors / classified media spend). Arrows denote Y/Y shift in percent share.

^{*} Based on \$ spend, not impressions





More Time Spent Does Not Mean Great Engagement





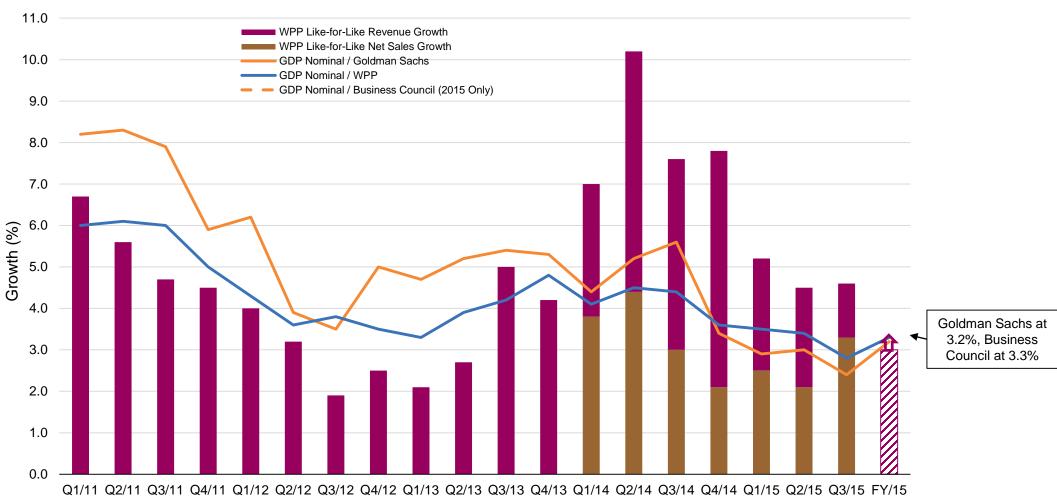
Operational/Efficiency and Effectiveness Programmes

- Transfer of 1,445 people to IBM during first half as part of strategic partnership agreement and IT transformation programme targeted to deliver £30m (\$50m) of savings in 2016 and £50m (\$75m) in 2017.
- Consolidation and partial outsourcing of applications development and maintenance to Centres of Excellence for key applications.
- Central business services team with direct reports, now managing IT, communications and development costs across the Group.
- Established new Shared Service Centres in Spain, Malaysia and USA for Healthcare and PR businesses.
- Appointed International Head of Shared Service Centres from outside the Group to drive programme in Asia and Europe, reflecting commitment to improvements in efficiency and effectiveness.



Third Quarter 2015

Like-for-Like Growth and GDP





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Absolute and Relative 2015 GDP¹/WPP Share by Market

	GDP ¹ \$trillion	GDP ¹	WPP Revenue %	WPP vs GDP Over/(Under) %
USA	17.9	26.1	34.1	8.0
Euro	12.4	18.0	19.2	1.2
China	10.9	15.9	6.7	-9.2
Japan	4.0	5.8	0.7	-5.1
UK	2.9	4.2	14.5	10.3
India	2.2	3.2	2.2	-1.0
Brazil	1.6	2.3	2.5	0.2
South Korea	1.3	1.9	1.0	-0.9
Russia	1.2	1.7	0.8	-0.9
Other	14.3	20.9	18.3	-2.6
Total	68.7	100.0	100.0	-



¹ GDP based on Goldman Sachs market by market 2015 \$ denominated GDP projections



Summary – Our 4 Strategic Priorities

- Fast growth markets to be 40-45% of total Group revenue over the next five years.
- New media to be 40-45% of total Group revenue over the next five years.
- Data investment management and quantitative disciplines to be one half (achieved) with focus on data, technology and content.
- Horizontality ensuring our people work together through client teams and country and sub-regional managers for the benefit of clients.





Our 4 strategic priorities

NEW MARKETS

Our target

Increase the share of revenues from faster growing markets to 40-45%

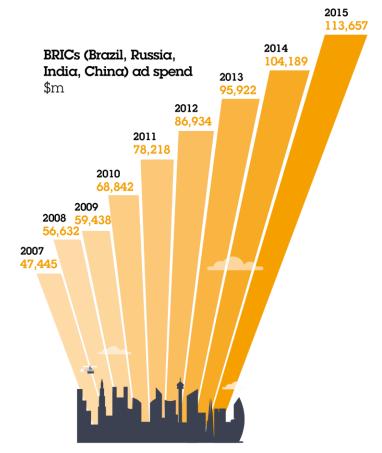
Are we on target?











Source: GroupM This Year, Next Year Worldwide, December 2014



EFFIE AWARDS 2012-2015 MOST EFFECTIVE HOLDING COMPANY

Our 4 strategic priorities

NEW MEDIA

Our target

Increase the share of revenues from new media to 40-45%

Are we on target?

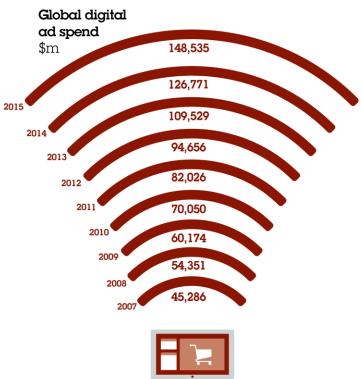














Source: GroupM This Year, Next Year Worldwide, December 2014





EFFIE AWARDS 2012–2015 MOST EFFECTIVE HOLDING COMPANY

Our 4 strategic priorities

DATA INVESTMENT MANAGEMENT AND QUANTITATIVE DISCIPLINES

Our target

Maintain the share of more measurable marketing services at 50% of revenues

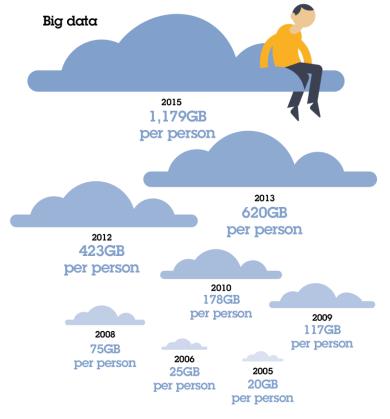
Are we on target?











Source: IDC: The Digital Universe of Opportunities



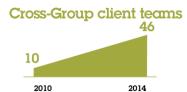


Our 4 strategic priorities

HORIZONTALITY

Our target

Advance 'horizontality' by ensuring our people work together for the benefit of clients



38,000+
people work on
our top 46
accounts





New Media - WPP Investments in Technology, Data and Content

 New areas key to supporting clients and managing measurement, viewability, verification, value and performance.

Technology	Data	Content
AppNexus	Rentrak (\$164m ¹ vs \$110m ²)	Vice (\$300m ¹ v \$36m ²)
Globant (\$205m1 vs \$80m2)	comScore (\$280m ¹ vs \$220m ²)	Imagina
Mutual Mobile	Invidi	Fullscreen
ActionX	Infoscout	China Media Capital
Medialets		Media Rights Capital
		Indigenous Media
		Truffle Pig

WPP investments in Technology, Data and Content valued at over \$1.3 billion¹.



¹ Current value based on latest funding round or market value for quoted entities

² Total cost of investment including contribution of assets

Outlook

- Unreviewed quarter 3 revised forecast reflects characteristic caution in fourth quarter.
- Like-for-like revenue and net sales growth target of over 3% maintained.
- Good 9 month performance against margin goal supported by restructuring and IT transformation, full year target remains 0.3 margin points improvement before impact of currency.
- Currency headwinds increasing (switch from Q2 flat to Q3 ca -2%), full year headwind of -1% to -2%.
- Headcount virtually flat, further hires to support growth in revenue will be controlled
- The Group well placed geographically and functionally to capitalise on industry trends and to deliver in line with targets. Leading position in fast growth markets, in new media, in data investment management, including data analytics, application of technology and horizontality. Reinforced by consistently and globally recognised leading creative and effectiveness position in the industry and emphasis on technology, data and content.



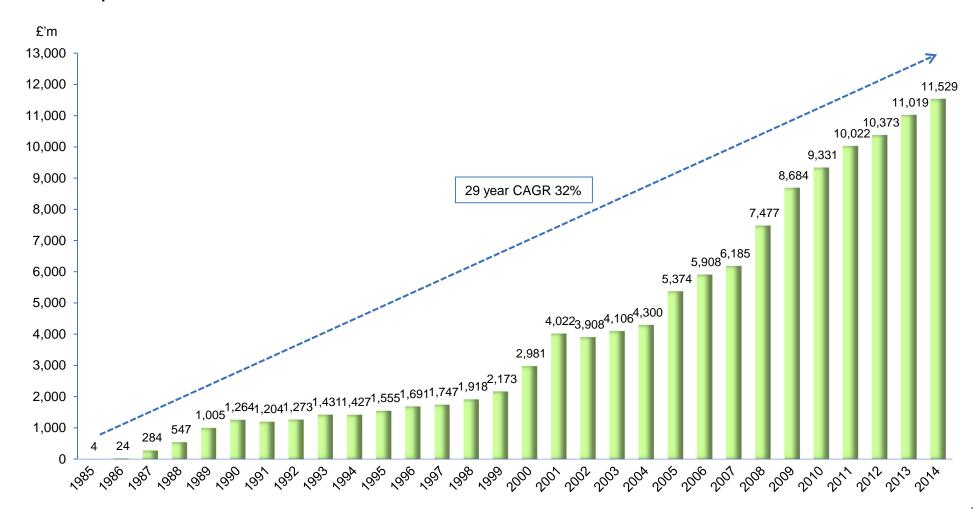
MOST EFFECTIVE HOLDING COMPANY

2 29 Year History (Hard Copy Only)



29 Year History

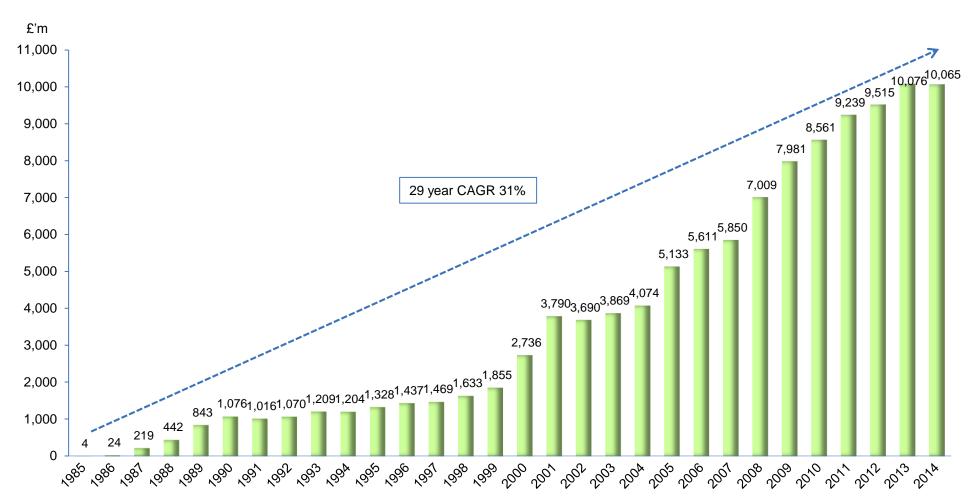
WPP Reported Revenue





29 Year History

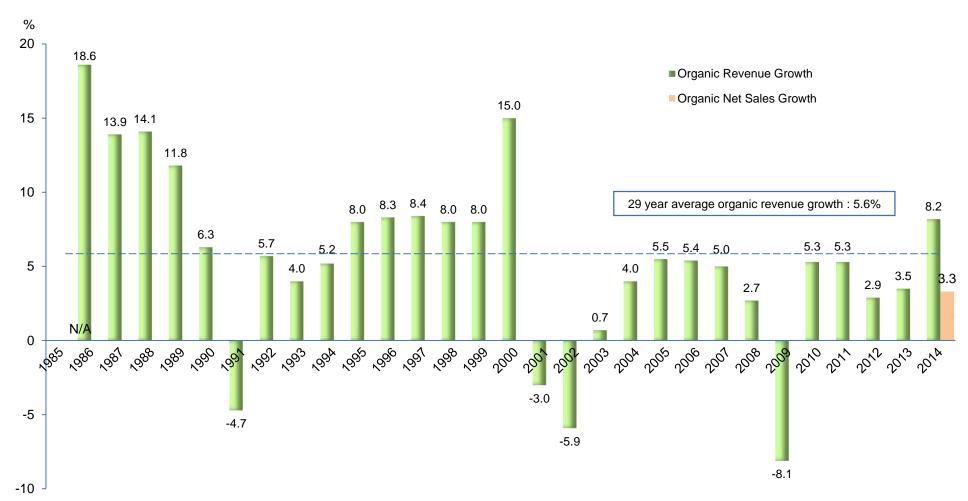
WPP Net Sales





29 Year History

WPP Organic Growth

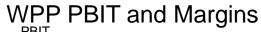


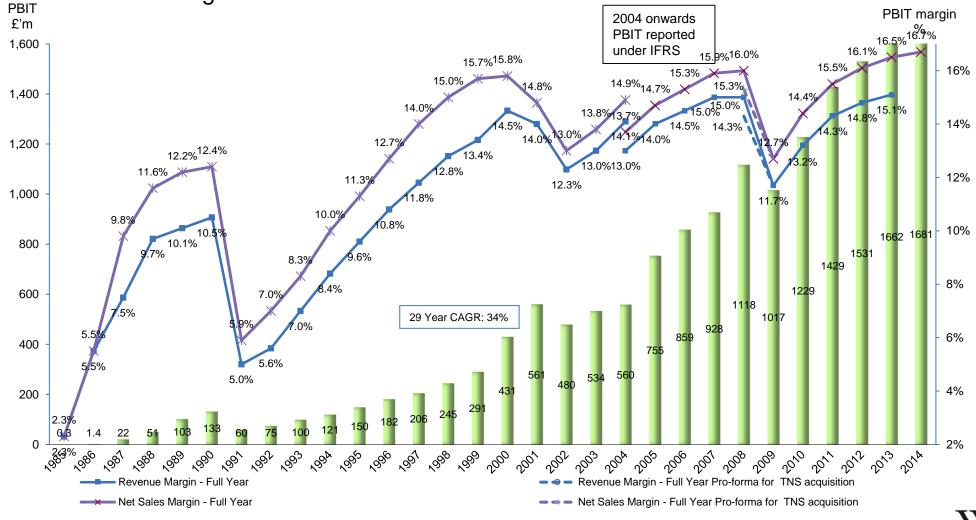




29 Year History





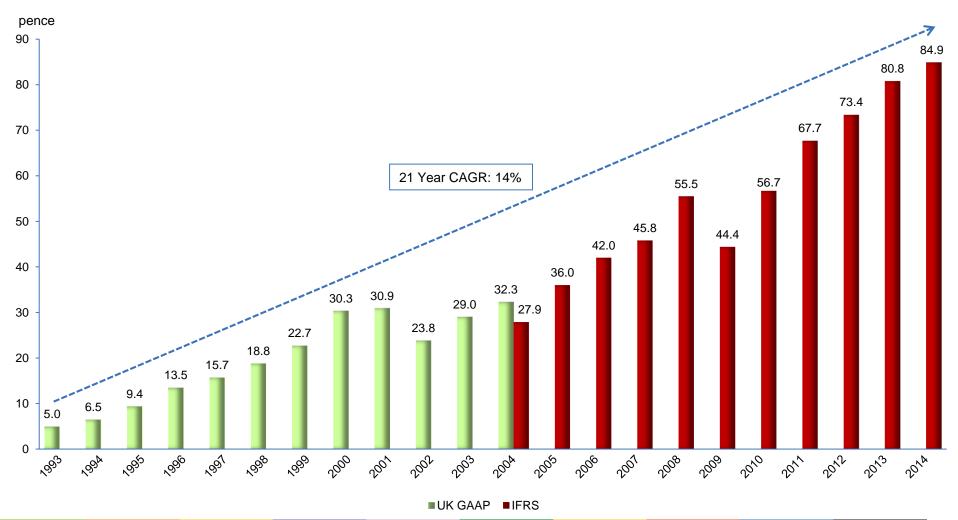






History

WPP Headline Diluted EPS Post 1992 Rights Issue





3 Other Information (Hard Copy only)



WPP Today



WPP Has Many of the Best Known Brands in the Industry Ranked 1 or 2 in all sectors in which it competes

J. Walter Thompson Company Ogilvy & Mather (O) Advertising Y&R Advertising (Y) Grey Mindshare MEC MediaCom Media Maxus Investment Xaxis Management tenthavenue **KR Media** Hill+Knowlton Strategies Ogilvy Public Relations (O) **Public Relations** & Public Affairs Burson-Marsteller (Y) Cohn & Wolfe (Y)

Millward Brown Data TNS Investment BrandAsset Valuator and BRANDZ Management OgilvyOne (O) Wunderman (Y) Direct, Digital & Geometry Global (O/JWT) Interactive POSSIBLE **AKQA** Mirum JWT Digital (JWT) Ogilvy CommonHealth (O) Sudler & Hennessey (Y) Healthcare Grey Healthcare Group **Brand Union** Branding & Landor Associates (Y) Identity **FITCH**





MOST EFFECTIVE HOLDING COMPANY

WPP Today

Six Reporting Relationships Cover Nearly 90% of Revenue Revenue by Brand

CEO: Gustavo Martinez

J. Walter Thompson Company

Mirum

Geometry (shared ownership)

CEO: Miles Young

Ogilvy & Mather
Ogilvy Public Relations
Geometry (shared ownership)
OgilvyOne

Ogilvy CommonHealth

CEO: Peter Stringham COO: Peter-Law-Gisiko

Y&R Advertising
Wunderman*
Burson-Marsteller*
Cohn & Wolfe*
Sudler & Hennessey*
Landor*

Grey

CEO: Jim Heekin

GroupM

Mindshare

MEC

MediaCom

Maxus

Xaxis

tenthavenue

KR Media

Kantar

Millward Brown

TNS

Worldpanel

Kantar Media

Lightspeed

Kantar Health

Chairman: Irwin Gottleib

President: Dominic Proctor

CEO: Eric Salama





WPP Today



Six Further Reporting Relationships Cover Most of the Remaining 10% of Revenue Revenue by Brand

CEO: Lois Jacobs

CEO: Simon Bolton

CEO: Jim Prior

CEO: John Zweig

Joint COOs: MaryEllen Howe, Laurence Mellman

CEO: Jack Martin

BtoD Group

Landor Associates

Brand Union

FITCH

Partnership Companies

Healthcare

Ogilvy CommonHealth

Sudler & Hennessey

Grey Healthcare Group

Specialist Communications
Specialist Public Relations

Hill+Knowlton Strategies

AKQA

WPP Digital

POSSIBLE

Hogarth

Rockfish

Blue State Digital

F.biz

Acceleration

Cognifide

Colmon

Syzygy

Chairman: Tom Bedacarre

CEO: Ajaz Ahmed

CEO: Mark Read COO: Mark Povey

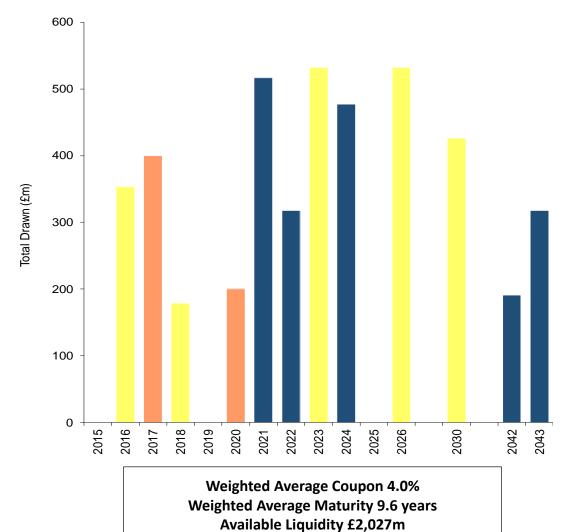
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Debt Maturity Profile £m

	30 th Sept 2015	
	£ Total Credit	£ Total Drawn
US bond \$500m (5.625% Nov '43)	330	330
US bond \$300m (5.125% Sep '42)	198	198
Eurobonds €500m (1.625% Mar '30)	369	369
Eurobonds €750m (2.25% Sep '26)	554	554
US bond \$750m (3.75% Sep '24)	496	496
Eurobonds €750m (3.0% Nov '23)	554	554
US bond \$500m (3.625% Sep '22) ¹	330	330
US bond \$812m (4.75% Nov '21) ²	537	537
£ bonds £200m (6.375% Nov '20)	200	200
Eurobonds €252m (0.43% Mar '18)	186	186
£ bonds £400m (6% Apr '17) ³	400	400
Eurobonds €498m (6.625% May '16)	368	368
Debt Facilities	4,522	4,522
Bank revolver 4 (\$2,500m)	1,652	-
Net cash, overdrafts & other adjustments	-	(375)
Total Borrowing Capacity / Net Debt	6,174	4,147



¹ Swapped to 6m \$Libor + 1.52%

³ £200m swapped to 6m £Libor + 0.64% Exchange Rates £/\$ 1.51 £/€ 1.35

² Swapped to 6m \$Libor + 2.34%

⁴ These instruments are subject to financial covenants



Acquisitions

ABS Creative - Belgium (Wunderman)

Founded in 1999, based in Brussels and employing 24 people, ABS Creative is a digital marketing communications agency with solid expertise in medical content marketing. ABS Creative has developed strong relationships with leading healthcare companies such as Abbott, AstraZeneca, Johnson & Johnson, MSD, GSK, Novartis, Boehringer Ingelheim and Bristol-Myers Squibb.



BIScience¹ - Israel, USA (Kantar)

BIScience is a data analytics firm that specialises in platforms for cross-channel and multi-country digital media monitoring, planning and optimization. Global coverage spans over 60 geographies, with competitive cross-channel intelligence and analytics for display, mobile, video, and programmatic media covering more than 500,000 publishers worldwide. Clients include Conduit, Digilant, Funbox, Matomy and the Media Initiatives Group. Founded in 2009, BIScience employs over 35 people and is based in Tel Aviv with an office in New York.



Ideal Group - Brazil (Hill+Knowlton Strategies/Ogilvy Public Relations)

Ideal Group is a leading digital branded content creator and public relations and public affairs firm comprising Ideal and ConceptPR in Brazil. Ideal Group collectively employs 200 people and is based in São Paulo with an office in Rio de Janeiro. It was founded in 2007. Ideal's clients include Facebook, GE, Nike, Monsanto, Diageo, Dell, Goodyear, Spotify, AstraZeneca, 3M, Rio2016 and Whirlpool. Ideal will merge with H+K Strategies. ConceptPR's clients include top Brazilian and global brands such as Mondelez, Oakley, Itaú, JBS, Ultragaz and Metrô São Paulo. ConceptPR will merge with Ogilvy Public Relations.









Acquisitions

Jüssi - Brazil (Ogilvy & Mather)

Jüssi is a leading on-line performance, programmatic and conversion marketing agency in Brazil. Jüssi's clients include Allianz Global Assistance & Corporate, Amazon, Decathlon, FNAC, Google, LinkedIn and Terra. Founded in 2010, the company employs 120 people and is based in São Paulo.



nudeJEH - Thailand (Grey)

nudeJEH, a leading award-winning advertising and digital agency in Thailand. Founded in 2011 through the merger of Nude Communication and JEH United, nudeJEH provides creative, branding, strategy consultation, web design and production services. The company also owns digital agency Nine Dotz.



Nicole Weber Communications - Germany (Commarco)

Nicole Weber Communications is a German full service public relations agency which focuses on lifestyle industries including fashion and beauty, consumer electronics and automotive. Clients include Opel, ASOS and Olympus. Founded by Nicole Weber in 1996, the company is based in Hamburg and employs approximately 30 people.



OptimizeRx¹ – USA (Grey Healthcare)

OptimizeRx is a leader in the electronic distribution of sample vouchers and co-pay discount coupons through electronic healthcare records and e-prescription. The Company manages a digital platform that allows pharmaceutical manufacturers to communicate with physicians and consumers to promote their products. Its products allow doctors and staff access to sample vouchers, co-pay coupons and other patient support to search, print or electronically dispense drug samples directly to patients as well as a network of pharmacies, and is is based in Rochester, MI. The company was founded in 2006.







Acquisitions

Truffle Pig¹ – USA (Hill+Knowlton Strategies)

Truffle Pig is a joint content marketing venture combining the best of global agency, newsroom and social media talent. Truffle Pig will use DailyMail.com, Elite Daily and Snapchat as test beds for original concepts in story-driven marketing, but its content and services will extend to any digital properties the client brands wish to market on. Truffle Pig will work closely with Snapchat to create best of breed "3v" (vertical video view) ads on Snapchat. Truffle Pig will initially launch in the U.S., with headquarters in New York City.



Six Degrees PR – India (Cohn & Wolfe)

Six Degrees PR is a full-service public relations agency, and its content and integrated marketing subsidiary Alphabet Consulting. Founded in 2009 and with offices in Delhi, Mumbai and Bangalore, Six Degrees has extensive public relations, public affairs, crisis management and digital media experience. The agency also delivers content and integrated marketing campaigns through Alphabet Consulting. Clients include regional and multinational companies such as Amadeus, Cushman & Wakefield, Dalmia Bharat Group, Hughes, Ingersoll Rand and Nokia.



Webling – Australia (J. Walter Thompson Company)

Webling is an award-winning independent digital agency based in Sydney. Webling offers an end-to-end service covering strategy, ideation, design and development across web, mobile, social, digital OOH and experiential channels. The agency has delivered milestone projects winning major awards including IABs, AIMIA and the Festival of Media. Founded in 2004 by Deniz Nalbantoglu and Darren Clark, the agency's clients include Acer, Amex, Coca-Cola, Coles, CommSec, Fuji Xerox, Google, Mirvac, QIC Shopping Centres, and Australian gardening supplies company, Yates.







WPP

Trading Statement for Third Quarter 2015

London